



Italy Roundtable

JUNE 10<sup>th</sup>  
2021 11<sup>th</sup>

MILAN & VIRTUAL

# PROGRAM

CSCMP SUPPLY CHAIN EDGE EUROPE



SUPPLY CHAIN CONFERENCE & EXHIBITION  
**EUROPE** CSCMP 2021  
**edge**

is a 2-day event that gives the unique opportunity to create value by sharing knowledge and experience, learning from world-class experts, networking with leading companies and getting a glimpse into the future of Supply Chain Management. The 5<sup>th</sup> edition is a not-to-be-missed conference that focuses how Supply Chains can recover in pandemia times. For the first time it will be held in Italy and, due to Covid-19 pandemic, it will be **hybrid**: all sessions are both virtual and on site.

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## KEYNOTE SPEAKERS

### MARTIN CHRISTOPHER



Emeritus Professor of  
Marketing & Logistics  
**Cranfield School of  
Management**

### JOHN GATTORNA



CEO  
**Gattorna Alignment**

### BRIAN GIBSON



Executive Director - Center  
for Supply Chain Innovation  
**Auburn University**

### PIETRO GORLIER



Chief Parts & Services  
Officer  
**Stellantis**

### GERD LEONHARD



Futurist & Humanist  
CEO  
**The Futures Agency**

### MARY LONG



Managing Director - Supply  
Chain Management Institute  
**University of San Diego**

### ROBERT MARTICHENKO



Executive Leader -  
Former Founder and CEO  
**LeanCor Supply Chain  
Group**

### ALESSANDRO PEREGO



Professor of Logistics  
Management  
**Politecnico di Milano**

### CHARLES WANG



Director  
Center for Logistics and SCM  
**China Development Institute**

## OTHER CONFIRMED SPEAKERS FROM:

**A**nsaldo Energia, **A**ristotele University of Thessaloniki, **A**utorità di Sistema Portuale del Mare Adriatico Orientale, **B**ayer Crop Science, **B**enetton, **B**lockLab, **B**ridgestone, **C**argoX, **C**arrefour, **C**NH Industrial, **C**NR & EU NEXT-NET, **C**oca-Cola, **C**onsorzio DAFNE, **C**ortilia, **C**ranfield School of Management, **D**.B. Group, **D**iManEx, **D**ompé, **E**2open, **E**aton, **E**lectrolux, **e**Novia, **E**u Next-Net, **F**astfetch, **F**edegari Group, **F**raunhofer Institut, **G**ruppo Rittal, **G**SK CIS, **H**eineken, **H**owell, **i**lycaffè, **I**nchainge, **I**SO20400.org, **J**ohnson & Johnson Consumer Segment, **K**AO Corporation, **K**ozminski Uiversitat, **K**uehne+Nagel, **L**a Rinascente, **L**eonardo Global Services, **L**eroy Merlin, **L**ivaNova, **M**apei, **M**etro AG, **M**oder-na, **M**IT, **M**oscot NYC, **M**SC, **N**esté Purina South Europe, **N**umber1, **O**VS, **P**enguin Random House, **P**icNic, **P**rocter & Gamble, **P**LEF, **P**olitecnico di Torino, **P**ort of Rotterdam, **P**roject44, **R**eckitt Benckiser, **S**nam SRM, **T**ecniplast, **T**ESI-SQUARE, **T**oolsGroup, **U**nited Nations Economic Commission For Europe, **U**niversity of Rijeka, **Z**oppas Industries

## THE CONFERENCE IS INTENDED FOR:

**SC Professionals and Leaders**  
**Owners, CEOs, Presidents**  
**SCM Staff**  
**Specialists**

## PARALLEL THEMATIC TRACKS:

**S**UPPLY CHAIN MANAGEMENT - **P**LANNING AND S&OP -  
**S**OURCING & **P**ROUREMENT - **W**AREHOUSING -  
**T**RANSPORT & **D**ELIVERY - **S**UPPLY CHAIN **F**INANCE -  
**S**USTAINABILITY - **H**R & **T**ALENT **M**ANAGEMENT -  
**B**LOCKCHAIN



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## SUPPLY CHAIN MANAGEMENT

Track Chair: Iginò Colella Garofalo, President, CSCMP Italy RT

### Speakers:

Tim **Bailly**, Head of Distribution and Customer Service, **Reckitt Benckiser** - Vincenzo **Battistini**, Supply Chain Director, **Dompè** - Michael **Bourlakis**, Director of the Centre for Logistics, Procurement & Supply Chain Management, **Cranfield School of Management** - Rosanna **Fornasiero**, Senior Research, **CNR & EU NEXT-NET** - Paolo **Guidi**, Sales & Marketing Director, **Kuehne+Nagel** - Brent **Jones**, European Head of Logistics and Operations, **Beerwulf (Heineken Group)** - Sebastian **Jarzebowski**, Professor, **Kozminski**

**Universitat** - Jon **Mosher**, Export Operations Lead, **Bayer Crop Science** - Marcos **Paganini**, Vice President of Global Manufacturing Strategy and Deployment, **Johnson & Johnson Consumer Segment** - Michele **Palumbo**, Former SC Director, **Bayer Italia** - Alessandro **Panaro**, Managing Director, **SRM** - Len **Pannett**, President, **CSCMP UK RT** - Marco **Porzio**, Supply Chain Director, **Nestlé Purina South Europe** - Luca **Saporetti**, Vice President of Global Supply Chain, **LivaNova** - Suzanne **Richer**, Director Global Trade, **E2open** - Gianluca **Sperone**, Global Supply Chain Director, **Zoppas Industries** - Tibor **van Melsem Kocsis**, CEO and Founder, **DiManEx – Bridgestone – Eaton – TESISQUARE**

### Roundtable Vaccine Supply Chain: 'The Hot Topic of Vaccine Cold Chain and Massive Distribution'

Competences we can leverage for massive vaccine distribution. A key factor to the "New Normal".

COVID-19 is reshaping our lives, the world we were used to is changed and we will not get back, resilience is not enough if we do not adapt and take advantage of the opportunities hidden in this challenge.

We have learned we can count on reliable and fully committed healthcare professionals we called heroes. And we have learned that we can rely on a robust logistics backbone able to deliver food, health, and essential items to our houses. Key factor to the "New Normal" is a massive vaccine distribution. Which are the distributive strategies, the key actors, and the know-how we can count on to cope with this challenge in this emergency phase and in the future?

**Chairman:** Michele **Palumbo**, Adjunct Professor, **Università Cattolica del Sacro Cuore**. **Panel:** Daniele **Marazzi**, Executive Director, **Consorzio DAFNE** - Pierluigi **Petrone**, President, **ASSORAM – Moderna – Kuehne+Nagel**

### Roundtable Digital Transformation in Supply Chain

**Chairman:** Iginò **Colella Garofalo**, President, **CSCMP Italy RT**. **Panel:** Giuseppe **De Vincenzi**, IT Manager Transportation Applications Europe, **Electrolux** - Marcos **Paganini**, Vice President of Global Manufacturing Strategy and Deployment, **Johnson & Johnson Consumer Segment** - Hans **Tahlbauer**, Managing Director Supply Chain, **Google – SAP**

### Roundtable Pharma&Healthcare Supply Chain: 'Pharma and Healthcare: Convergences and Divergences'

Metamorphosis of the Life Science Industry Through Generic Medicines, Biotech and E-commerce.

Despite the strong slowdown in the global economy caused by the spread of Coronavirus, the effects on companies in the Pharma & Healthcare sector are generally positive. Companies showed great resilience, but with different emphasis on investment in R&D and change of supply and operating models. The sector will develop new business dynamics, such as non-hospital clinics, in-home help and use of digital channels, etc. Will R&D help vaccines detection or prevent infection with COVID-19? Will production cope with a partial conversion driven by the emergency? Online services, such as e-commerce proposed by pharmacies and mobile-healthcare services for remote control of patients, will provide a further impulse to the Pharma&Healthcare metamorphosis?

**Chairman:** Michele **Palumbo**, Adjunct Professor, **Università Cattolica del Sacro Cuore**. **Panel:** Andreas **Lohmeier**, Global Vice President Healthcare Logistic, **Hellmann Healthcare** - Stefano **Novaresi** - **Kedrion – Bracco**

### Roundtable Innovation Projects in Logistics

**Chairman:** Marco **Mazzarino**, Professor, **Università IUAV**. **Panel:** Sergio **Barbarino**, Research Fellow, **Procter&Gamble** - Simone **Cotti**, Operations Solutions Director and Italy Country Manager, **Farfetch\*** - Antonio **Guadagnino**, Co-Founder, **Next** - Edi **Tijan**, Head of Logistics and Management Department, **DigLogs University of Rijeka**

### Roundtable Retail Supply Chain

**Chairman:** Iginò **Colella Garofalo**, President, **CSCMP Italy RT**. **Panel:** Michael **Bourlakis**, Director of the Centre for Logistics, Procurement & Supply Chain Management, **Cranfield School of Management** - Alessandro **Cernigliaro**, Direttore Supply Chain, **Leroy Merlin** - Christophe **Poitrineau\***, Senior Executive Supply Chain Manager, **Carrefour** - Valentino **Soldan**, Head of Logistics, **Benetton**

### Roundtable Fashion Supply Chain Re-Design

**Chairman:** Maurizio **Cociancich**, CEO, **Adriafier**. **Panel:** Cristina **Baccicchetto**, Supply Chain Manager, **Tecnica Group** - Paolo **Mollo**, VP Global Operations, **Moscot NYC** - Fabio **Roppoli**, Chief Operation Officer, **Safilo**

## PLANNING AND S&OP

Track Chair: Iginò Colella Garofalo, President, CSCMP Italy RT

### Speakers:

Jean-Philippe **Carray de Mussy**, Director Supply Chain Planning, **Metro AG** - Annette **Danek**, EVP Supply Chain & Board member **Penguin Random House** - Timur **Gostik**, Demand & Supply Planning Director EMEA, **KAO Corporation** - Helmut **Leitner**, **CSCMP Switzerland RT** - Margarita **Romanova**, Supply Chain and Operations Lead, **GSK CIS** - Paolo **Ragusa**, Supply Chain Director, **Arvelle Therapeutics GmbH** - Pietro **Rossato**, Group Chief Operations Officer, **Carel** - **ToolsGroup**



### Roundtable S&OP

**Chairman:** Iginò **Colella Garofalo**, President, **CSCMP Italy RT**. **Panel:** Timur **Gostik**, Demand & Supply Planning Director EMEA, **KAO Corporation** - Oscar **Diaz Marti**, Global Director Supply Chain Planning, **Campari Group** - Paolo **Ragusa**, Supply Chain Director, **Arvelle Therapeutics GmbH**



**SOURCING &  
PROCUREMENT**

## SOURCING & PROCUREMENT

**Track Chair:** Paolo **Fincato**, Board Member, **CSCMP Italy RT**

### Speakers:

Marco **Gonnella**, Global Plant Director, **Fedegari Group** - Luca **Guzzabocca**, **ISO20400.org** and Founder & CEO, **Right Hub** - Diego **Pedroli**, Procurement Director, **illycaffè** - Grace **Woo**, Director Supply Chain Strategy, **McCormick\***

### Roundtable Procurement Planning

In a rapidly changing environment, the horizons of certainty shrink, the variability grows. Planning is getting harder and harder. New approaches and models to address these complexities.

**Chairman:** Paolo **Fincato**, Board Member, **CSCMP Italy RT**. **Panel:** Roberto **Ziggiotti**, Supply Chain Manager, **Kelvin Gruppo Riffal** - Marco **Gonnella**, Global Plant Director, **Fedegari Group**

**Roundtable Supplier Driven Innovation** When you want to use your suppliers' ability to produce innovation, Customer-Supplier relationships change radically compared to traditional negotiation/commercial relationships.

Supporting and developing a relationship of this kind can be very complex, but of great value for the Company!

**Chairman:** Paolo **Fincato**, Board Member, **CSCMP Italy RT**. **Panel:** Michelangelo **Fani**, Procurement & Supply Chain Business Unit - Head of Engineering and Professional Services, **Leonardo Global Services** - Marco **La Rocca**, VP Purchasing Electric Powertrain, **Marelli** - Federico **Cella**, **PSC Components**

### Roundtable Supplier Sustainability

Developing environmental, social, and ethical sustainability in purchasing can have a great impact, but it can only be achieved if one leaves the purely economic logic of minimum cost. A cultural and managerial revolution that must be embraced and strongly sponsored by the top management in order to pass from words to deeds.

**Chairman:** Paolo **Fincato**, Board Member, **CSCMP Italy RT**. **Panel:** Fabiana **Bobba**, Governance Supply Chain, **SNAM** - Luca **Guzzabocca**, **ISO20400.org** and Founder & CEO, **Right Hub** - Stefano **Maksimovic**, Head of Production & Supply - Continuous Improvement South Europe, **Syngenta** - Diego **Pedroli**, Procurement Director, **illycaffè** - Stefano **Verna**, Operation Manager, **Cortilia**

### Roundtable Supplier Risk Management

Companies have focused on the core business and now they depend on a network of suppliers whose supply chain has stretched around the world. The crisis generated by the Covid-19 pandemic has highlighted how important it is to control Supply Risks and that it is not enough to do some documentary checks on direct suppliers. In order to effectively manage Supplier Risks, it is necessary to activate a more active monitoring of the supply chain, not stopping at 1st level suppliers. In order to effectively manage Supplier Risks, a more active monitoring of the Supply Chain must be implemented, not stopping at 1st tier suppliers.

**Chairman:** Paolo **Fincato**, Board Member, **CSCMP Italy RT**. **Panel:** Claudio **Nannetti**, Sourcing Risk Management Director, **Alstom** - Antonio **Piga**, Procurement Director, **Ansaldo Energia**

### Roundtable Evolving Role of Purchasing

Markets have ever faster evolutionary dynamics. The need to adapt to change is increasingly pressing (an example is what happened with the Covid-19 pandemic). The role of Purchasing in this context can have a great impact for the company but it is increasingly moving away from the sole dimension of the "saving generation. What the CEOs ask for from Purchasing and how the Procurement Managers can represent the generated value to the company.

**Chairman:** Paolo **Fincato**, Board Member, **CSCMP Italy RT**. **Panel:** Giampiero **Carozza**, Direttore Acquisti, **Amadori** - Guido **Amendola**, Head of Procurement, **SNAM** - Daniela **Parisi**, Cape & Maintenance Procurement Manager, **Loro Piana**

## TRANSPORT & DELIVERY

**Track Chair:** Maurizio **Cociancich**, Academic Relations, **CSCMP Italy RT** and Michel **Stekelenburg**, President, **CSCMP Benelux RT**

### Speakers:

Lucia **Buffoli**, Transport & Logistics Manager, **Mapei** - Dario **Calderoni**, Head of Supply Chain Digital, **Central Group** - Zeno **D'Agostino**, Presidente, **Autorità di Sistema Portuale del Mare Adriatico Orientale** - George A. **Giannopoulos**, Professor Emeritus, **Aristotele University of Thessaloniki** - Rob **Haddock**, Group Director Planning & Logistics, **Coca-Cola North America** - Andreas **Harth**, Professor, **Fraunhofer Institut** - Riccardo **Mangiaracina**, Professor, **Politecnico di Milano** - Valentino **Soldan**, Head of Logistics, **Benetton** - Michel **Stekelenburg**, President, **CSCMP Benelux RT** - **COSCO Shipping** - **Project44**



**TRANSPORT &  
DELIVERY**

### Roundtable International Trade & Freight

**Chairman:** Igino **Colella Garofalo**, President, **CSCMP Italy RT**. **Panel:** Lucia **Buffoli**, Transport & Logistics Manager, **Mapei Group** - Marek **Marzec**, Board Member, **EwaBis** - Silvia **Moretto**, President, **Fedespedit** and CEO, **D.B. Group** - **MSC**

### Roundtable Intermodality

**Chairman:** Massimo **De Donato**, Journalist, **Radio 24\***. **Panel:** Terence **Blythe**, Key Account Manager, **Eurotunnel\*** - Giuseppe **Casini**, President, **Adriafer** - Franco **Fenoglio**, former CEO, **Italscania\*** - Mauro **Pessano**, CEO, **Captrain Italy** - Giuseppe **Rizzi**, Secretary General, **Fercargo** - Massimo **Vannicelli**, CCO, **FAI Service**

### Roundtable Ports and Maritime Freight

**Chairman:** Maurizio **Cociancich**, CEO, **Adriafer**. **Panel:** Igor **Filipicic** **Agenzia Marittima Le Navi Trieste (MSC)\*** - Silvia **Moretto**, President, **Fedespedit** and CEO, **D.B. Group** - Steven **Jan van Hengel**, **Port of Rotterdam**

## Roundtable eCommerce and Omnichannel Delivery

**Chairman:** Maurizio **Cociancich**, CEO, **Adriafer**. **Panel:** Luca **Brandellero**, Group Logistics Director, **Bialetti Industrie** - Andrea **De Martin**, Logistics Director, **OVS** - Michiel **Muller**, Founder, **PicNic\***

## Roundtable Delivery

**Chairman:** Gianluca **Santori**, Supply Chain Director, **TJX**. **Panel:** Ivo **Boniolo**, Co-founder & Chief Operating Officer **eNovia** - Brent **Jones**, European Head of Logistics and Operations, **Beerwlf (Heineken Group)** - Matteo **Sarzana**, General Manager Italy, **Deliveroo** and President, **Assodelivery\***



## WAREHOUSING

**Track Chair:** Igino **Colella Garofalo**, President, **CSCMP Italy RT**

We operate in a more and more warehouse environment: Covid-19 impacts workforce availability, eCommerce pushes on service level and response time, demand volatility causes peaks and troughs. Our speakers present experiences in warehouse design, workforce training and optimization, equipment improvement and robotization. Other speakers coming soon.

### Speakers:

Jack **Peck**, President, **FastFetch** - Rosella **Risso**, VP After Market Solutions Global Distribution, **CNH Industrial** - Carlo **Rafele**, **Politecnico di Torino** - Detlef **Spee**, **Fraunhofer Institut**

## SUSTAINABILITY

**Track Chair:** Paolo **Rangoni**, Sustainability Manager, **Poste Italiane** and Gleb **Mikulich**, Senior Consultant, **ToolsGroup**

**Speakers:**  
Fabiana **Bobba**, Governance Supply Chain e Qualifica Fornitori, **SNAM** - Eric **Ezechieli**, Founder, **Nativa** - Andrea **Fossa**, CEO, **Green Router** - Valeria **Franchella**, ECR Project Manager, **GS1** - Massimo **Marciani**, Chairman, **Freight Leaders Council** - Claudia **Montanari**, Real Estate & Customer Experience Lead, **Prologis** - Donna **Palumbo-Miele**, **CSCMP Sustainable Supply Chain Committee** - Paolo **Rangoni**, Corporate Affairs, Responsabile Gestione ed Efficientamento Risorse Energetiche, **Poste Italiane** - Pier Angelo **Spina**, Managing Partner, **Proserpina B-Corp** and Board Member, **PLEF** - **Iveco** - **SNAM**



### Roundtable Benefit Corporations and B-Corps in Supply Chain

Benefit corporations and Certified B Corporations are both leaders of a global movement to use business as a force for good. Both meet higher standards of accountability and transparency. Both create the opportunity to unlock our full human potential and creativity to use the power of business for the higher purpose of solving society's most challenging problems, a new way of doing business?

**Chairman:** Paolo **Rangoni**, **CSCMP Italy RT**. **Panel:** Eric **Ezechieli**, Founder, **Nativa** - Diego **Pedroli**, Procurement Director, **illycaffè** - Andrea **Provini**, Sustainability Director, **Number1** - **Chiesi Group**

### Roundtable Measuring Supply Chain Sustainability

Every business leader and every corporation are looking for improvements in its sustainability image, but what is really measurable? What is just image and what is substantial? We will try to explain with Andrea Fossa from Green Router which are the key steps required to measure an initial assessment and improvements around sustainability of the supply chain.

**Chairman:** Andrea **Fossa**, CEO, **Green Router**

### Roundtable Supply Chain Sustainability and Post Covid World

EU and US are going to approve investment plans to recover from COVID with a size we have never seen. Billions of \$ and € that in the intentions of political leaders should bring business to a new level not only in terms of efficiency but also in terms of sustainability to help fighting against global warming and climate change. What can we expect as impacts for supply chain infrastructures and processes?

**Chairman:** Gleb **Mikulich**, Supply Chain Specialist, **ToolsGroup**. **Panel:** Donna **Palumbo-Miele**, **CSCMP Sustainable Supply Chain Committee** - Massimo **Marciani**, Presidente, **Freight Leaders Council**



## HR & TALENT MANAGEMENT

**Track Chair:** Gianluca **Santori**, Supply Chain Director, **TJX** and Miquel **Serracanta**, Executive Roundtable Committee, **CSCMP**

### Speakers:

Aurea **Benito**, Corporate HR Director, **ISDIN** - Tom **Clark**, Practice Leader Supply Chain & Logistics, **Direct Recruiters** - Roberto **Crippa**, Supply Chain Director, **Tecniplast** - Helmut **Leitner**, **CSCMP Switzerland RT** - Marilena **Dalla Patti**, HR Director, **Kuehne+Nagel** - Luigi **Mancioppi**, Chairman, **World Howell International** - Guido **Moscheni**, Head of Human Resources Segment Construction Equipments, **CNH Industrial** - Luca **Saporetti**, Vice President of Global Supply Chain, **LivaNova** - Sergio **Vacca**, VP Education, **CSCMP Italy RT** - Corine **van der Sloot**, Global Director Education, **Inchainge**

### Roundtable Supply Chain Leadership

**Chairman:** Miquel **Serracanta**, Executive Committee, **CSCMP**. **Panel:** Roberto **Crippa**, Supply Chain Director, **Tecniplast** - Luca **Saporetti**, Vice President of Global Supply Chain, **LivaNova** - **Italian Armed Forces**

### Roundtable Supply Chain Competences

**Chairman:** Giuseppe **Boschi**, Honor President, **CSCMP Italy RT**. **Panel:** Marilena **Dalla Patti**, HR Director, **Kuehne+Nagel** - Luigi **Mancioppi**, Chairman, **World Howell International** - Guido **Moscheni**, Head of Human Resources Segment Construction Equipments, **CNH Industrial**

## BLOCKCHAIN

**Track Chair:** Enrico **Camerinelli**, VP Program, **CSCMP Italy RT**

It is widely recognized that with digital technology supply chains are more transparent, quality-rich, and competitive. The adoption of digital technologies will increase the quality and safety of products. In relation to these areas listed, blockchain can be used as a tool to support the reputation of companies.

In the last year, the market has profoundly changed, and it is adapting to new dynamics that this virtual track wants to capture by introducing the foundational elements that put enterprise decision-makers in the condition to best identify use case applications of blockchain technology for their own business and for their business partners'. It is not a matter of learning how to develop software, but to understand from those who do it.

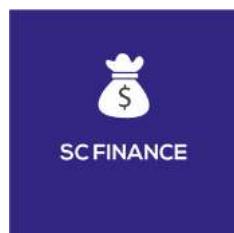


### Speakers:

Aljojsa **Beije**, Director, **BlockLab** - Dario **Calderoni**, Head of Supply Chain Digital, **Central Group Europe (Rinascente, KaDeWe Group, Illum)** - Claudia **Di Bernardino**, Consultant, **United Nations Economic Commission For Europe** - Igor **Dragar**, Chief Marketing Officer, **CargoX** - Yari **Borbon Galvez**, Senior Researcher, **LIUC** - Roberto **Garavaglia**, Senior Management Consultant & Innovative Payments Strategy Advisor - Roberto **Gorini**, Founder, **Noku** - Achim **Jedelsky**, President, **Fibree** - Armando **La Rocca**, **Università degli Studi di Padova** - Geneviève **Laveille**, Founder & CEO, **Agriledger** - Grazia **Torrente**, Avvocato, **Studio Legale Torrente-Vignone** - Alessandra **Vignone**, Avvocato, **Studio Legale Torrente-Vignone**

## SUPPLY CHAIN FINANCE

**Track Chair:** Enrico **Camerinelli**, VP Program, **CSCMP Italy RT**



Payables, receivables, inventory finance, and documentary credit are all components of Supply Chain Finance (SCF) and represent the best proxies of how financial instruments offered by banks tightly interconnect with the supply chain processes managed by corporate clients.

Just as logistics service providers bring more efficiency to the physical movement of goods, a bank can be similarly considered a provider of SCF services that streamline payments and optimize a company's working capital. Collaboration between supply chain partners increases visibility and trust, and this track collects experience cases from

practitioners on how SCF solutions and services support corporate cooperation to implement financially sustainable supply chains.

### Speakers:

Uzair **Bawany**, CEO, **Traydstream** - Bob **Gravestijn**, Business Developer Trade & Supply Chain Finance, **ABN AMRO** - Christian **Hausherr**, **GSCFF** - Peter **Mulroy**, Secretary General, **FCI** - Simon **Templar**, Professor, **Cranfield School of Management** - Diego **Tavecchia**, Head of Research, Technical Committees and International Affairs Department, **ASSIFACT**

\*Speaker to be confirmed



 **ERS 2021**

"Rethinking Supply Chains"

For further information: [www.ers-conference.org](http://www.ers-conference.org)

**16<sup>th</sup> European Research Seminar (ERS) on Logistics and SCM** is a global conference with a European background. It is an interactive conference, which centers on intensive discussion of top-quality research and new developments among all participants.

This 2021 theme "Rethinking Supply Chains" calls for research that is extending our knowledge by providing novel perspectives across the different aspects of SCM ... and it is aimed at challenging current practices, thinking patterns, and paradigms in SCM by fostering forward-thinking discussions.

### CALL FOR PAPER:

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